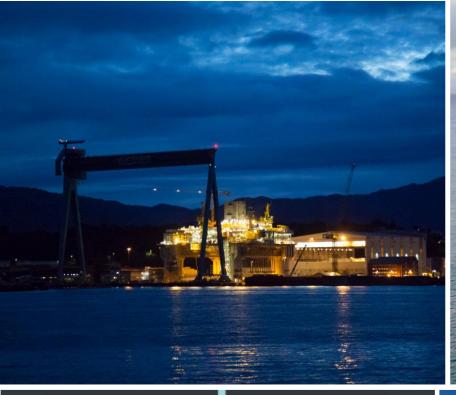




Working at height

Vibeke Randgaard Talstad, HSE Manager projects - Equinor







Always safe High value Low carbon







I am safety | Individual expectations



- · I understand and manage my risks
- · I look after my colleagues
- · I am visible and engaged in my team's safety and security
- · I stop unsafe behavior and activities
- · I openly report and learn from all incidents
- · I systematically use Compliance and Leadership
- · I continuously improve safety and security
- · I actively search for weak signals and act



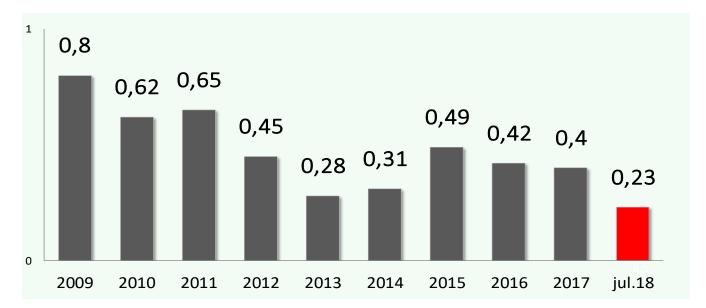


Always home safely!

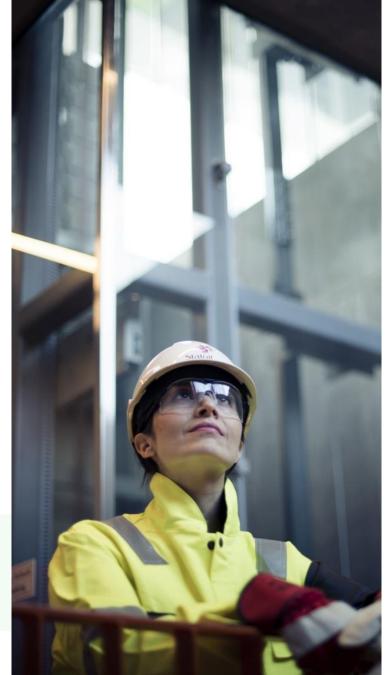




Serious incident frequency (SIF) Project Development



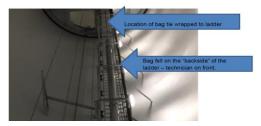
68 persons injured by end of August







Safety incidents - working in heights



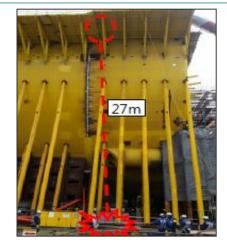


Potential Serious

Hessian sack (4,5kg) with nuts and cable clamps fell 28m in tower, passing technician

Best practice breach:

Dropped object prevention



Actual serious

Worker installed a steel plate (12,8 kg) which fell down 27 m through opening and hit one person in leg.

Best practice breach:

Dropped object prevention



Potential Serious

Steel bracket (3,9 kg) used for earthing fell down 50 meters. No people in landing area.

Best practice breach:

Dropped object prevention



Potential Serious

Pipe piece (1,6 kg) from scaffold tube fell down 7.5 meters due to unauthorized modification of scaffolding kickboard

Best practice breach:
Scaffolding

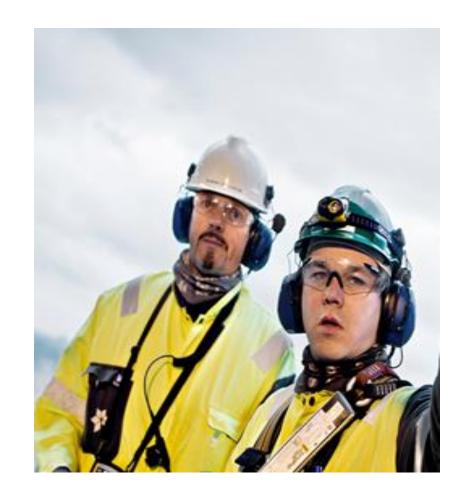


Safety Ambassador

- Enable all site personnel to act as safety ambassadors

- Dedicated safety training program
- Act as role models
- Act and report on unsatisfactory safety behaviour and conditions
- Use "Stop Job Authority"
- Drive engagement stamina

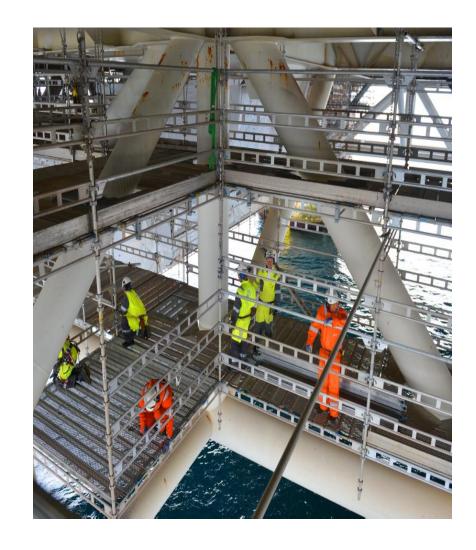
Never pass an unsatisfactory condition without acting upon it!





7 best practice in project development Established based on historical incidents – to work proactive

- Job safety preparation
- Housekeeping
- Lifting & rigging
- Dropped object prevention
- Scaffolding
- Confined space
- Work at live systems

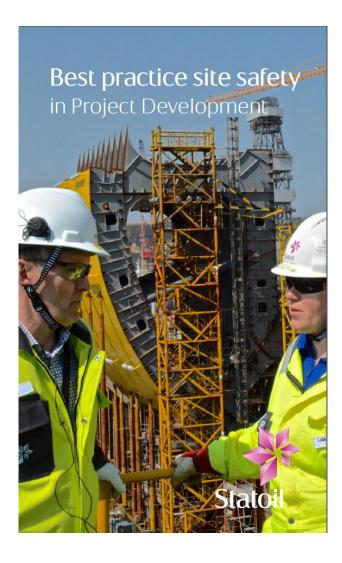


Project execution best practice



Dropped object prevention

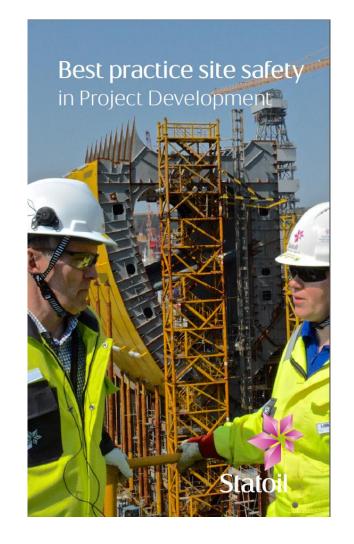
- Dropped object inspection perform regularly
- A minimum of 2 physical barriers are in place
 - Net for railing and openings
 - Secured hand tools
 - Cordon off area with red/white barrier tape
 - Cordon off lifting zone
 - Use watchman
- Coordination of simultaneous activities at different levels.
- Secure openings to prevent falling object
- All tools/equipment secured (on scaffold, during lifting and transport) and removed after completing the job.
- Systematic hazard (potential dropped objects) hunts





Incidents related to 7 best practice site safety

Incident categories	Red	Other incidents (TRI and FO)
	2010 VTD	and Arranga
	2018 110	end August
Dropped Object	3	17
Rigging & Lifting	3	7
Scaffolding	0	8
Confined Space	0	0
Housekeeping	0	7
Working on live system	0	4
Job safety preparations	0	21
Other than 7 best practices	1	14
Total	7	78



Internal 20 June 2018



Project Examples



Dropped objects - Martin Linge/Rosenberg WorleyParsons

Prior to start of work contractor identified and removed potential dropped objects.

Example of implemented actions:

- Canopy made of scaffolding material over access and walkways
- Safety net over access and walkways
- Net on all scaffolding outside the modules
- Net on all hand rails
- Securing of tools with tool lanyard
- Boxes / bags to store tools in
- No gaps between scaffold boards
- Toe-boards
- Tarpaulin to cover opening around work area in decks

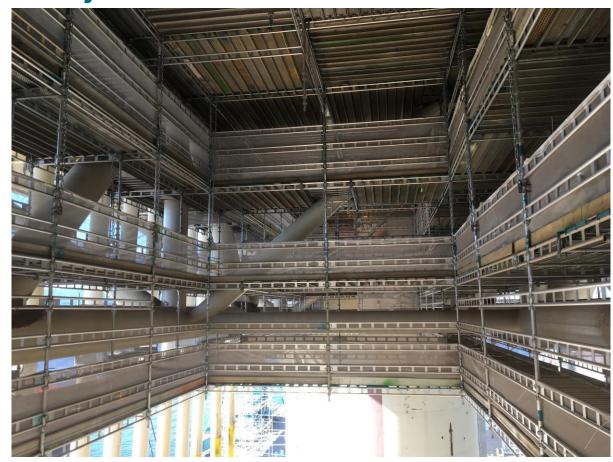


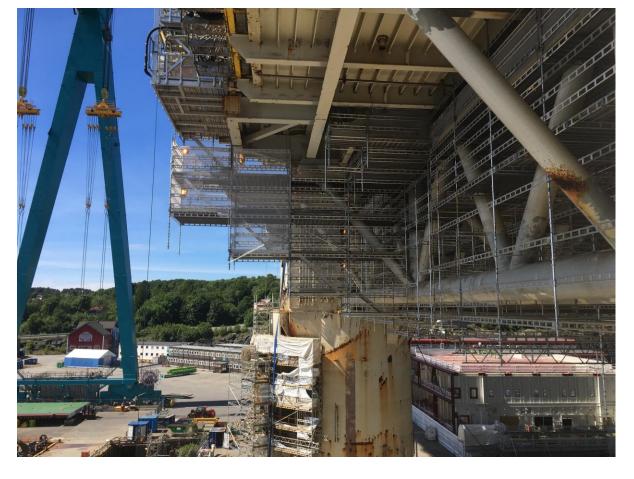






Hanging scaffolding built around truss structure – Njord/Kværner Stord

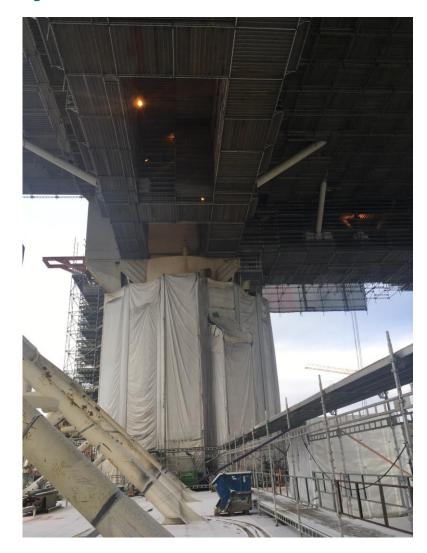


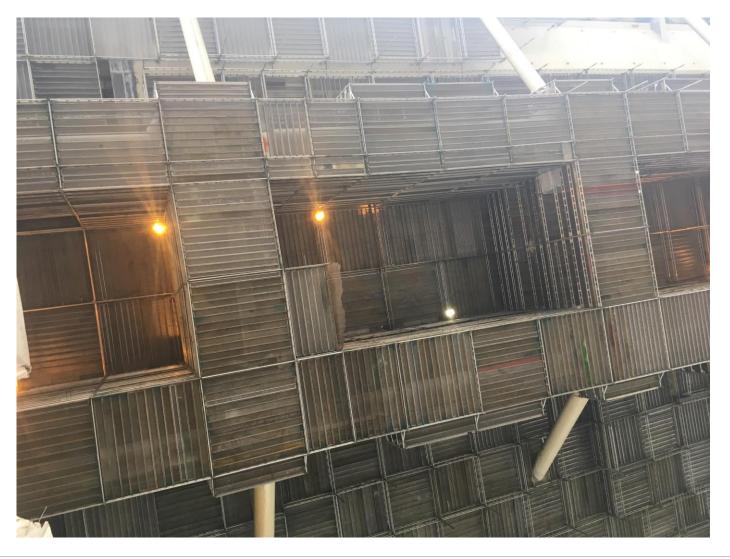


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Scaffolding extended to cover underside of plattform – Njord/Kværner Stord





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